# Scale-up assessment

**Indicate the extent to which you agree with the following statements:**

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| --- | --- | --- | --- | --- | --- |
|  | **Strongly disagree** | **Disagree** | **Neutral** | **Agree** | **Strongly agree** |
| 1. All necessary stakeholders for scale-up of the MSI are convinced of the value of MSI by the available evidence.
 |  |  |  |  |  |
| 1. A contextually appropriate scale up strategy is used to scale up the MSI
 |  |  |  |  |  |
| 1. There are people (champions) advocating for the scale-up of MSI
 |  |  |  |  |  |
| 1. The RT includes the right people with the right capacity to implement the scale-up the MSI (horizontal scale-up).
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| 1. The NSSG includes the right people with the right capacity to steer the scale-up of the MSI
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| 1. The decision makers show political and financial support to scaling-up the MSI
 |  |  |  |  |  |
| 1. The monitoring of the scale-up of the MSI is used to adjust the scaling-up process
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**PHASE 2:**

**Coversheet**

**Date:**
**Interviewer:**
**Place of guided discussion:**
**Code:** *country/district-national level*

**Instructions for interviewers:**
After the first phase, collect the results of the statements and discuss with the participants why they have scored like this. Ask for example why a lot of people agreed with statement X. Use the prompts of the guided discussion guide to further understand the perceptions of the participants. It is important to ensure that everyone participates during the guided discussion.

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| **Observations:**  |

**Next steps:**1.Take consent (consent form)
2. Fill in cover sheet
3. Start recording

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| **Statements** | **Prompts** |
| 1. All necessary stakeholders for scale-up of the MSI are convinced of the value of MSI by the available evidence.
 | General note on specification of stakeholders: intentionally left vague/open ended but to be analysed using the six stakeholder interactions outlined by Campos & Reich (interest, bureaucratic, budget, leadership, external, beneficiaries)* Who are these stakeholders?
* What is their interest in the MSI (see categories above for probing) and how influential are they?
* Why are they convinced/not convinced?
* How do we ensure that key stakeholders will be convinced/see the value of the MSI?
* Which evidence is available? Qualitative and quantitative? Experiences? How is this evidence used?
* Are you convinced of the value of the MSI? How do you see the balance between the impact/results vs. the resources used.
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| 1. A contextually appropriate scale up strategy is used to scale up the MSI
 | * How was the strategy developed or evolved?
* Who is involved in the strategy development?
* How is the scale-up strategy used?
* What could be improved in the process of strategy development **and** content of strategy?
* What needs to change in the scale-up strategy in the context of COVID?
* What needs to change in the scale-up strategy to ensure continuation of the scale-up process after this programme?
* How are the different stakeholders working together in implementing the scale-up strategy?
* What are key challenges in working together to implement this strategy? Or in getting these stakeholders involved? and opportunities? (probe for strained/interactions between the six stakeholder groups)
* Do you think that scale-up will continue after this project? Why/why not?
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| 1. There are people (champions) advocating for the scale-up of MSI
 | * Who are these people advocating for the scale up of the MSI?
* At which level of the system are they advocating?
* What is their reason/personal motivation to advocate for the scale-up of the MSI?
* How do they advocate for the scale-up of the MSI?
* What are the results of people advocating for the scale-up of the MSI? (political, financial support?)
* How did these people advocating for the MSI emerge?
* Is there an advocacy strategy developed as part of the scale-up strategy?
* Are the right people advocating for the MSI to make a difference? What makes them the right people (skills/background etc.)?
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| 1. The RT includes the right people with the right capacity to implement the scale-up the MSI (horizontal scale-up).
 | * Who are the right people, why and who is missing and why?
* Is the RT (as a body) ‘fit for purpose’ to implement the horizontal scale up of the MSI?
* Who decided who is in the RT and how members are replaced/new members will join?
* What are the roles of the RT? Are these clear to CRT, to RT and to NSSG?
* Barriers or facilitators to well-functioning of the RT?
	+ Sufficient time for the RT to implement?
	+ What capacity is needed for the RT and what capacity is still missing? (communications, facilitation,
* Is the RT committed/pro-active? Any difference among the different RT members?
* Involvement in developing a scale up strategy and involvement in vertical scale-up process?
* How are the role divisions within the RT team?
* How is the relationship between the RT/NSSG? How are they collaborating?
* What is your perception on the sustainability of the RT?
 |
| 1. The NSSG includes the right people with the right capacity to steer the scale-up of the MSI
 | * Who are the NSSG members?
* Who are the right people and who is missing?
* Is the NSSG (as a body) ‘fit for purpose’ to steer the scale-up up of the MSI?
* Who decides who is in the NSSG and how members are replaced/new members will join? Did the position of people play a role in the selection of NSSG members?
* Do they take the leadership in the scale-up of the MSI?
* Are the main influencers of decision making/decision makers on scale-up of the MSI part of the NSSG?
* Is the NSSG committed/pro-active in fulfilling the role that they have?
* Are the roles of the NSSG clear? /What do you expect each member of the NSSG to do for the scale-up? Is this done? Why or why not?
* Barriers or facilitators to well-functioning of the NSSG?
	+ Sufficient time of the NSSG to steer scale-up?
	+ Does the NSSG have sufficient overview/contextual information to steer scale up of the MSI? What’s lacking?
	+ What capacity is needed for the NSSG/ what capacity is still missing? (communications, facilitation, negotiation, partnership formation and management, to conduct the scale-up of the MSI)
* What is your perception on the sustainability of the NSSG?
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| 1. The decision makers show political and financial support to scaling-up the MSI
 | * Who makes the decision about the scale-up of the MSI?
* What does show political support mean? (passive political support vs. active leadership?)
* What does show financial support mean?
* What are barriers/opportunities to secure this support?
* Who should pay for the scale-up of the MSI? Why?
* Did you use insights in the cost-benefits of the MSI to convince the decision maker?
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| 1. The monitoring of the scale-up of the MSI is used to adjust the scaling-up process
 | Separate questions for horizontal scale-up and vertical scale-up. * How does monitoring take place, how often, who is doing it and how do findings get translated into action (what kind of action?)? What type of information is collected? Is this the info that is needed to improve scale up? Why or why not?
* How can monitoring of the scale-up be improved?
* Provide examples of changes introduced based on the monitoring system.
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| **IF TIME ALLOWS DISCUSS THE FOLLOWING STATEMENTS** |
| 1. The benefits of the MSI process justify the resources used for the implementation of the MSI process (from situation analysis to implementation and which mainly involves external resources for funding the workshops etc., and RT/DHMT members’ time)
 | * Do you know what resources are used?
* If yes, how many resources are used for implementation of MSI?
* What are the benefits of the MSI?
* How is the balance between the impact/results vs. the resources used.
* Potential adaptations which may be needed to facilitate the scale-up of the MSI and/or sustainability of the MSI.
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| The DHMTs are well capacitated on the MSI approach | Note: DHMTs can pursue MSI approach at least on a yearly basis on their own vs. DHMTs do use MSI approach at least on a yearly basis on their own* In the context of the MSI, what do you think it means to be well capacitated”
* Why are they capacitated or why not? Capacity of DHMTs (baseline) or the process of building capacity?
* Has the MSI altered power and gender dynamics within DHMTs? In what way?
* How could the capacity of the DHMT be improved?
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